NALC 2027

Leadership 'it' factors

Naval Academy Leadership Conference

January 24-27 2027

@usnaleadconf

CONFERENCE THEME

THE LEADERSHIP ‘IT’ FACTOR

The Intangibles That Set Great Leaders Apart

Leadership is often defined by what is visible, yet it is governed by an invisible architecture of character and instinct. This theme examines the ‘IT’ factors that set exceptional leaders apart: the ability to build authentic trust, the fortitude to remain resilient under pressure, and the vision to lead effectively as we embrace the reality of SI in our professional lives. By focusing on the human side of the leadership equation, we explore how these intangibles empower us to make sound decisions and inspire teams in an increasingly automated and complex world.

During this conference, we invite you to engage our speakers, ask questions, and enjoy your time in Annapolis and at USNA! Thank you for being here!

PANEL

BUILDING TRUST THROUGH AUTHENTIC LEADERSHIP

This panel will examine the foundation of trust within leadership, focusing on how a leader's character and consistent presence serve as the bedrock of organizational cohesion. While military structure provides a framework of rank-based authority, authentic trust is built from consistency, credibility, and the ability to communicate effectively. This discussion will explore how a leader's moral compass and non-verbal presence either reinforce or erode the bonds of a team. The panelists will highlight the delicate balance of projecting both confidence and humility, demonstrating how vulnerability, when paired with competence, becomes a catalyst for trust and collective action.

PANEL 2

THEME

JUDGEMENT AND RESILIENCE UNDER PRESSURE

Strong judgement in complex, high-stakes situations is essential, especially when the well-being and effectiveness of your subordinates is at risk. Leaders must assess incomplete information, balance competing priorities, and act decisively, all while remaining grounded in their values and committed to the mission. Attendees will gain critical perspectives on balancing immediate risk mitigation with overall strategic vision. Discussions will include real-world examples of navigating volatility without compromising organizational values or performance goals.

PANEL 3

AI AND THE LEADER'S ROLE

As emerging technologies reshape the operational environment and the workplace, leaders must adapt to a world that is increasingly influenced by AI. This panel moves beyond the software itself to focus on the leader's role in an automated environment: the ability to adapt to rapid change, the curiosity to leverage new tools, and the wisdom to know when to override the algorithm. Discussion will focus on how leaders can maintain intellectual ownership and accountability while navigating this new environment, ensuring a path to leverage AI in a way that enhances our capabilities.

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Schedule

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DAY 1

SUNDAY, 24 JAN

1000–1800	TRANSPORTATION FROM AIRPORT TO HOTEL/BANCROFT ; DELEGATE CHECK-IN (DAHLGREN)	BWI / DCA / IAD
1800–1830	TRANSPORTATION FROM BANCROFT AND HOTELS TO N* ROOM AT NMCMS	FROM BANCROFT/HOTELS TO NAVY-MARINE CORPS MEMORIAL STADIUM (NMCMS)
1830–1900	SECONDARY REGISTRATION CHECK-IN AND COCKTAIL SOCIAL	N* ROOM AT NMCMS
1900–2030	CONFERENCE RECEPTION AND OPENING DINNER; OPENING REMARKS FROM CAPT TED JOHNSON, USN, AND GUEST PANEL	N* ROOM AT NMCMS
2030–2100	TRANSPORTATION BACK TO BANCROFT AND HOTELS	BANCROFT / HOTELS

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DAY 2

MONDAY, 25 JAN

0700–0800	BREAKFAST	LOCATION YOU ARE RESIDING
0800 – 0845	SHUTTLE FROM HOTELS TO ALUMNI	HOTEL LOBBY
0815–0915	COFFEE BAR AND FINAL OPPORTUNITY FOR CONFERENCE CHECK-IN	MAHAN LOBBY
0915–0935	OPENING REMARKS FROM LTGEN MIKE BORGSCHULTE, USMC, SUPERINTENDENT	MAHAN HALL
0945–1035	FIRST KEYNOTE ADDRESS: ADM SANDY WINNEFELD, USN (RET.)	MAHAN HALL
1035–1100	BREAK INTO GROUPS AND TRANSIT TO ASSIGNED CLASSROOMS FOR BREAKOUT SESSION	ASSIGNED CLASSROOMS

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DAY 2

MONDAY, 25 JAN

1100–1145	BREAKOUT SESSION 1	ASSIGNED CLASSROOMS
1145–1200	MOVEMENT TO LUNCH	KING HALL / OFFICERS' CLUB
1200–1245	LUNCH	KING HALL / OFFICERS' CLUB
1245–1330	INTERNATIONAL DELEGATE GIFT EXCHANGE AND TRANSITION TO MAHAN HALL	MAHAN LOBBY
1300–1320	COFFEE BAR AND SOCIAL	MAHAN LOBBY
1340–1430	PANEL SESSION 1: BUILDING TRUST THROUGH AUTHENTIC LEADERSHIP	MAHAN HALL

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NALC DAY 2

MONDAY, 25 JAN

1430–1440	TRANSIT TO BREAKOUT LOCATIONS	ASSIGNED CLASSROOMS
1440–1530	BREAKOUT SESSION 2	ASSIGNED CLASSROOMS
1540–1720	NALC EXHIBITION	WORDEN FIELD
1730–1830	DINNER	DAHLGREN HALL
1845	DELEGATES AND BRIGADE ARE SEATED FOR FORRESTAL LECTURE	ALUMNI HALL
1900–2000	FORRESTAL LECTURE WITH ADM BRAD COOPER, USN	ALUMNI HALL
2000–2100	SHUTTLE FROM USNA TO HOTELS	ALUMNI HALL

DAY 3

TUESDAY, 26 JAN

0700–0800	BREAKFAST	LOCATION YOU ARE RESIDING
0800 – 0845	SHUTTLE FROM HOTELS TO ALUMNI	HOTEL LOBBY
0815–0915	COFFEE BAR	MAHAN LOBBY
0915–0935	WELCOMING REMARKS FROM CAPT CLINT CORNELL, USN, COMMANDANT OF MIDSHIPMEN	MAHAN HALL
0945–1035	PANEL SESSION 2: JUDGEMENT AND RESILIENCE UNDER PRESSURE	MAHAN HALL
1045–1100	BREAK INTO GROUPS AND TRANSIT TO ASSIGNED CLASSROOMS FOR BREAKOUT SESSION	ASSIGNED CLASSROOMS

NALC

NALC DAY 3

TUESDAY, 26 JAN

1100–1145	BREAKOUT SESSION 3	ASSIGNED CLASSROOMS
1145–1155	MOVEMENT TO LUNCH	KING HALL / OFFICERS' CLUB
1155–1240	LUNCH	KING HALL / OFFICERS' CLUB
1240–1250	TRANSIT TO MAHAN HALL	MAHAN HALL
1300–1350	SECOND KEYNOTE ADDRESS: THE HONORABLE FLEET WHITE	MAHAN HALL

DAY 3

TUESDAY, 26 JAN

1400–1450	PANEL SESSION 3: SI AND THE LEADER'S ROLE	MAHAN HALL
1500–1600	MARSOC EXHIBITION	WORDEN FIELD
1600–1615	TRANSIT TO NAVAL ACADEMY CHAPEL	NAVAL ACADEMY CHAPEL
1615–1630	CONFERENCE GROUP PHOTO AT CHAPEL	NAVAL ACADEMY CHAPEL
1700–1900	ROTATING SHUTTLES TO AND FROM HOTELS; DINNER IN ANNAPOLIS	HOTELS / ANNAPOLIS

DAY 4

WEDNESDAY, 27 JAN

0600 – 0800	BREAKFAST AND HOTEL CHECKOUT	HOTEL DINING AREA
0630– 0830	SHUTTLE FROM HOTEL TO ALUMNI HALL (BAG DROP AT ALUMNI)	HOTEL LOBBY
0830– 0850	COFFEE BAR AND SOCIAL	MAHAN LOBBY
0900 – 0945	THIRD KEYNOTE ADDRESS: LT GEN JOHN N.T. SHANAHAN, USAF (RET.)	MAHAN HALL
0945– 1015	CLOSING REMARKS FROM COL MARIA PALLOTTA, USMCR	MAHAN HALL
1015– 1300	SHUTTLE FROM ALUMNI HALL TO AIRPORTS (BWI, DCA, IAD)	ALUMNI HALL

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USNA Leadership

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SUPERINTENDENT

LTGEN MICHAEL J. BORGSCHULTE, USMC



Lieutenant General Borgschulte graduated from the Naval Academy in 1991. Following graduation, 2ndLt Borgschulte earned his jump wings at the Army's Airborne Course, graduated from The Basic School with distinction, completed flight training in Pensacola, and was designated a Naval Aviator in September 1993. He served as a Marine Attack Helicopter Pilot and held multiple command and staff positions, including command of the 3rd Marine Aircraft Wing and Deputy Commandant for Manpower and Reserve Affairs. He attended the Naval War College and his awards include the Defense Superior Service Medal. LtGen Borgschulte assumed duties as the 66th Superintendent of USNA in 2025.

COMMANDANT

CAPT CLINT A. CORNELL, USN



CAPT Clint A. Cornell is a native of Dickson City, Pennsylvania, and a 2001 graduate of the U.S. Naval Academy, where he earned a B.S. in Mechanical Engineering. An Explosive Ordnance Disposal (EOD) Warfare Officer, he is also qualified as a special operations officer, surface warfare officer, deep sea diving officer, combat craft patrol officer, and naval parachutist. His operational tours include command of EOD Mobile Unit TWO and Explosive Ordnance Disposal Group ONE, and his shore assignments include the Bureau of Naval Personnel, Navy Personnel Command, the Navy Expeditionary Warfighting Development Center, and U.S. Special Operations Command. He holds a Master of Science in National Security Studies from the National War College, and his awards include the Defense Superior Service Medal, the Legion of Merit, and the Bronze Star Medal with Combat Distinguishing Device. CAPT Cornell assumed duties as the 92nd Commandant of Midshipmen in June 2026.

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Forrestal Speaker

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FORRESTAL LECTURE

ADM BRAD COOPER, USN



Adm. Brad Cooper is the proud son of a career Army officer. He is a graduate of the U.S. Naval Academy and earned a master's degree in Strategic Intelligence from the National Intelligence University. He studied international relations at Harvard and Tufts Universities and is a graduate of the U.S. Army Command and General Staff College. A career Navy Surface Warfare Officer, he has deployed on ships to every combatant command theater of operation and served a tour on the ground in Afghanistan. His command tours include commander, U.S. Naval Forces Central Command, FIFTH Fleet and Combined Maritime Forces in Bahrain; commander, Naval Surface Force Atlantic; commander, Expeditionary Strike Group 7 in Okinawa, Japan; and commander, U.S. Naval Forces Korea in Busan, South Korea. His ship commands include USS Russell (DDG 59) and USS Gettysburg (CG 64), whose Sailors earned the Battenberg Cup as the best ship in the Atlantic Fleet. Ashore, he most recently served as Deputy Commander, U.S. Central Command, and has served as Navy Chief of Legislative Affairs and in executive and military assistant roles in the White House and the Office of the Secretary of Defense. He is a recipient of the Adm. Elmo Zumwalt Award for Visionary Leadership.

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Keynote Speakers

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KEYNOTE SPEAKER1

ADM SANDY WINNEFELD, USN (RET.)



Admiral Sandy Winnefeld served as the ninth Vice Chairman of the Joint Chiefs of Staff from 2011-2015. As the nation's number two ranking military officer, his portfolios included investment, personnel, strategy, policy, and operations, as well as membership on the Deputies Committee of the National Security Council. He began his naval service as a fighter pilot, flying the F-14 Tomcat on several deployments to the Arabian Gulf region and serving as an instructor at Topgun, and was senior aide to General Colin L. Powell. After squadron command, he graduated first in his class from the Navy's nuclear power school and commanded USS CLEVELAND and then USS ENTERPRISE during our nation's response to the attacks of 9/11. He later simultaneously commanded NATO Joint Command Lisbon, Striking and Support Forces NATO, and the U.S. SIXTH Fleet, served as Joint Staff Director of Strategic Plans and Policy, and commanded U.S. NORTHERN Command and NORAD. A frequently published author, he is a Distinguished Professor at Georgia Tech's Sam Nunn School of International Affairs and a senior non-resident fellow at Harvard's Belfer Center. He graduated with High Honor from Georgia Tech in Aerospace Engineering and was commissioned through NROTC.

KEYNOTE SPEAKER 2

THE HONORABLE FLEET WHITE



Fleet White was sworn in as the Assistant Secretary of State for Political-Military Affairs on August 14, 2026. Previously, he served in the Department of State as a Senior Attorney-Adviser in the Office of the Legal Adviser and as the Senior Bureau Official and Deputy Assistant Secretary for Regional Security and Security Assistance in the Bureau of Political-Military Affairs. Prior to joining the Department of State, he was an associate at Covington & Burling LLP in Washington, D.C., where he focused on white collar defense and investigations. Before practicing law, he was a submarine officer in the U.S. Navy. At sea, he served on a fast attack submarine stationed in Pearl Harbor, Hawaii. Ashore, he worked at the Pentagon on the Secretary of the Navy's staff and on Capitol Hill as a liaison to the U.S. Senate, traveling with senators on congressional delegations around the world. He is a graduate of the U.S. Naval Academy and the University of Chicago Law School.

KEYNOTE SPEAKER 3

LT GEN JOHN "JACK" N.T. SHANAHAN, USAF (RET.)



Lieutenant General John (Jack) N.T. Shanahan, U.S. Air Force, Retired, retired in 2020 after a 36-year military career. In his final assignment he served as the inaugural Director of the DoD Joint Artificial Intelligence Center (JAIC), responsible for accelerating the delivery of AI-enabled capabilities, scaling the department-wide impact of AI, and synchronizing AI activities to expand joint force advantages. Commissioned in 1984 as a distinguished graduate of the University of Michigan ROTC program, he served in flying, intelligence, policy, and command and control positions and commanded at the squadron, group, wing, Agency, and Numbered Air Force levels. As the first Director of the Algorithmic Warfare Cross-Functional Team (Project Maven), he established and led DoD's pathfinder AI fielding program for intelligence collection and analysis. A 2022 graduate of North Carolina State University's Master of International Studies program, he serves on the NCSU School of Public and International Affairs Advisory Council, advises the Special Competitive Studies Project Defense Panel, and is an Adjunct Senior Fellow at the Center for a New American Security. He also serves on the IEEE-SA Autonomous Weapons Systems Assurance and Safety Subcommittee and a National Academies committee on testing AI-enabled systems for the Department of the Air Force, and consults on AI-enabled technologies for national security.

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Panelists

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PANEL 1: AUTHENTIC TRUST

ROBIN DREEKE, USNA 1992



Robin Dreeke is a U.S. Naval Academy graduate (Class of 1992) and former Marine Corps officer who went on to spend more than 20 years in the FBI as a counterintelligence special agent. He recruited and handled high-value sources and later served as Chief of the Counterintelligence Behavioral Analysis Program, where he conducted high-stakes operations and trained agents and leaders to read people accurately and build trust under pressure. He is the author of The Code of Trust, Sizing People Up, It's Not All About Me, and Unbreakable Alliances, and the instructor of the MasterClass Become the Person Everyone Trusts. His work is practical, not theoretical: how to earn honesty, judge trustworthiness, and build alliances when the stakes are high. The through-line of his career is trust.

PANEL 1: AUTHENTIC TRUST

ERIK KAPITULIK, USNA 1995



Erik Kapitulik was born and raised in Thompson, Connecticut, and attended the United States Naval Academy, where he was a four-year varsity letter winner and played on three NCAA Division I Lacrosse Tournament teams. He graduated in 1995 and served as both an Infantry Officer and Special Operations Officer with the 1st Force Reconnaissance Company, 1st Marine Division. As a Force Reconnaissance Platoon Commander, Erik led 20 covert operations specialists in Special Forces-related missions, including long-range reconnaissance patrols, hostage rescue, high-altitude jump exercises, ship takeovers, and gas-oil platform takedowns. He left active duty after eight years of service and graduated from the University of Chicago Graduate School of Business in 2005. Erik is an ultra-endurance athlete and an avid high-altitude mountaineer. He has completed numerous marathons, the Canadian Death Race Ultra Marathon, and eight Ironman Triathlons, and has summited five of the fabled Seven Summits, including Mt. Everest. He is the Founder and CEO of The Program Leadership LLC, a leadership development company that works with corporations and leading collegiate and professional athletic teams throughout North America.

PANEL 1: AUTHENTIC TRUST

BOB KUBERSKI, USNA 1993



Bob Kuberski is a Financial Planner with CREATIVE Financial Group, where he and his team help individuals, families, and their businesses solidify their financial futures. His investment career began in 1996, following his time as a naval officer, when he joined Associated Investments in Green Bay, WI, after his rookie NFL season with the Green Bay Packers. He then worked as a financial advisor at Morgan Stanley for the remainder of his NFL career before guiding financial advisors and their clients at Invesco, Ridgeworth Investments, Eaton Vance, and Cohen & Steers. A proud graduate of the U.S. Naval Academy with a BS in Political Science, Bob has served as President of his class, Secretary of the USNA Council of Class Presidents, and a Trustee for the USNA Alumni Association Athletic & Scholarship Programs. He is enshrined in the Pennsylvania Sports Hall of Fame, the Navy Sports Hall of Fame, and the All-Time team at Navy-Marine Corps Memorial Stadium for his collegiate career and his five-year NFL career, including a Super Bowl XXXI victory with the Packers. He resides in Delaware County, PA, with his wife, Janet, and is the proud father of three grown daughters.

PANEL 2: JUDGEMENT & RESILIENCE

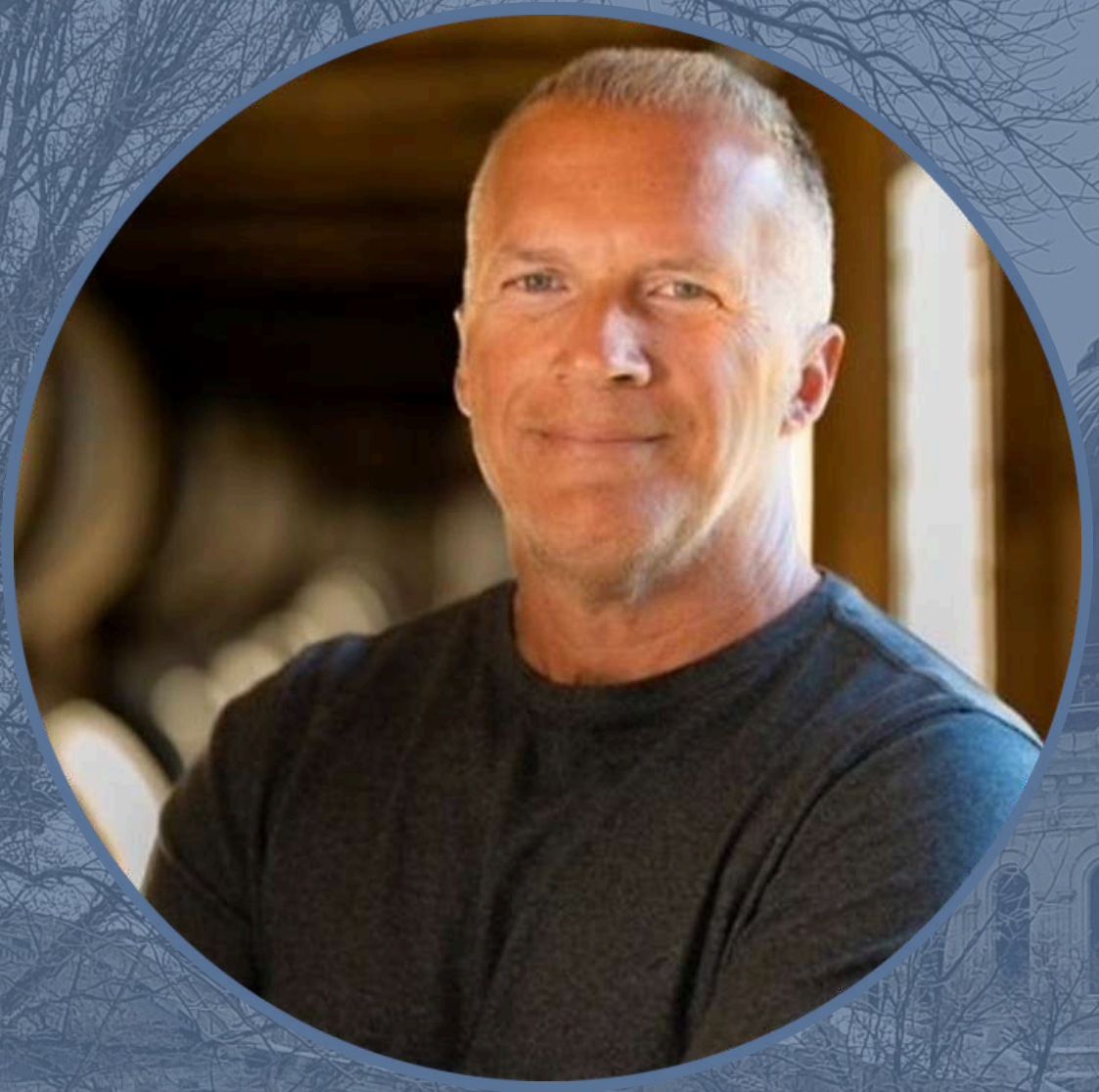
LT JASON "JAY" REDMAN, USN (RET.)



Wounded Warrior and retired Navy SEAL Jason Redman is a New York Times best-selling author, speaker, entrepreneur, and coach. Jason served 21 years as a Navy SEAL, completing six deployments across four continents and eighteen countries, including combat deployments to Afghanistan and Iraq. In 2007, he was severely wounded outside Fallujah, Iraq, leading his team on a direct-action mission targeting a high-value Al Qaeda leader; the team survived the ambush only after calling Close Air Support from an AC-130 gunship directly on their position, the closest fire mission executed in the entire Iraq war. The bright orange sign on his Bethesda Naval Hospital door became a national statement of overcoming adversity, earned him an invitation to the White House, and now hangs in the wounded ward at Walter Reed. Today, Jason teaches elite performance through his leadership and Overcome Mindset frameworks, has completed over 760 keynotes and workshops, and won the 2025 Great American Speak Off. He is a founding member of Patriot Hard Seltzer and of TurboVets, where he serves as Chief Business Development Officer, and the author of The Trident, Overcome, the Pointman Planner, and Mission Invincible Marriage.

PANEL 2: JUDGEMENT & RESILIENCE

SOCM (SEAL) HAROLD "DOG" UNDERDOWN, USN (RET.)



Harold E. "Dog" Underdown was born in Gastonia, North Carolina, in 1961 and grew up in Mount Holly, North Carolina. After earning an AA in Criminal Justice from Gaston College with hopes of becoming a NC State Trooper, he read a 1987 Parade magazine article asking, "Are the Navy SEALs the toughest men alive?" and quickly had a new mission. He enlisted in the U.S. Navy, volunteered for the UDT/SEAL program, and graduated BUD/S Class 152 in August 1988. Over his career he served with SEAL Team ONE, SEAL Team SIX, TRADET Group Two, SEAL Team FOUR, SOCSOUTH, NSW Group Two, and Advanced Training Command East, with leadership roles including Mobility Gray Team Chief at SEAL Team SIX, Command Master Chief of SEAL Team FOUR, SOCSOUTH J-3 Master Chief, and Group Two Operations Master Chief for all East Coast SEAL Teams. He deployed for operations in Haiti, Afghanistan, and Iraq and is a Combat Diver, Independent Duty Corpsman, NSW Sniper Instructor, and Free Fall Jumpmaster. Since retiring in 2015, he has served as SVP of Security Force Development at US Security Associates, is the Navy Founder of Four Branches Bourbon, and is Vice President of the UDT/SEAL Association Heritage Center.

PANEL 2: JUDGEMENT & RESILIENCE

JEN BAKER, USNA 1998



Jen (Dowell) Baker is the Associate Vice Provost for Student Affairs and Director of Athletics & Recreation at Johns Hopkins University. A native of Lutherville, Maryland, she graduated with distinction from the U.S. Naval Academy in 1998 with a degree in Aerospace Engineering. She was winged as a Navy Pilot and assigned to FA-18 Hornets before being medically disqualified from aviation, then served two tours in the Civil Engineer Corps before leaving active duty in 2005. After working as an entrepreneur, lacrosse coach, and high school math teacher, she earned an MBA and a Master of Mechanical Engineering at Cornell, where she later founded the Big Red Leadership Institute. Following roles as Associate AD at Cornell and at Under Armour, she joined Johns Hopkins and was appointed Director of Athletics and Recreation in 2019. Under her guidance, Johns Hopkins teams have won five national championships, 66 conference titles, and back-to-back LEARFIELD Directors' Cups, and she launched the Blue Jays LEAD leadership program. Named NACDA Athletic Director of the Year in 2023-2024, Jen believes that sport is a platform to both develop leaders and build community.

PANEL 3: SI & THE LEADER

DR. MISSY CUMMINGS, USNA 1988



Professor Mary (Missy) Cummings received her B.S. in Mathematics from the U.S. Naval Academy in 1988, her M.S. in Space Systems Engineering from the Naval Postgraduate School in 1994, and her Ph.D. in Systems Engineering from the University of Virginia in 2004. A naval officer and military pilot from 1988-1999, she was one of the U.S. Navy's first female fighter pilots. She is a Professor in the George Mason University College of Engineering and Computing and directs the Mason Responsible AI and robotics PhD programs. She is an American Institute of Aeronautics and Astronautics fellow and a member of the Virginia Academy for Science, Engineering and Mathematics. Her research interests include the application of artificial intelligence in safety-critical systems, assured autonomy, human-systems engineering, and the ethical and social impact of technology.

PANEL 3: SI & THE LEADER

CAPT HASSAN A. TETTEH, MD, USN (RET.)



Dr. Hassan A. Tetteh is a retired U.S. Navy Captain, Associate Professor of Surgery at the Uniformed Services University of the Health Sciences, and adjunct faculty at Howard University College of Medicine. He was selected an Emerging Leader in Health and Medicine Scholar by the National Academy of Medicine. Currently a Thoracic Surgeon for Inova Health and Walter Reed National Military Medical Center, he founded and previously led a Specialized Thoracic Adapted Recovery (STAR) Team in Washington, DC, and his research in organ transplantation aims to save lives. A native of Brooklyn, New York, he received his BS from SUNY Plattsburgh, his MD from SUNY Downstate Medical Center, an MPA from Harvard's Kennedy School, an MBA from Johns Hopkins Carey Business School, and an MS in National Security Strategy with a concentration in Artificial Intelligence from the National War College. He is the founder of Tetteh Consulting Group, creator of The Art of Human Care® book series, and a best-selling author. Board certified in thoracic surgery, general surgery, and clinical informatics, he is a Fellow of the American College of Surgeons and a TEDx speaker.

PANEL 3: SI & THE LEADER

CAPT PAUL TORTORA, USN (RET.)



CAPT Paul Tortora, USN (Ret.), is the Director of Information Security at Aalo Atomics, a start-up developing Small Modular Reactors to provide sustained power off the electrical grid. For fourteen years in and out of uniform, he was the U.S. Naval Academy's Senior Intelligence Officer and Director of the Center for Cyber Security Studies, and was detailed for one year as the Assistant National Cyber Director for Workforce, Education and Training in the Executive Office of the President. A graduate of the U.S. Naval Academy with a B.S. in Mathematics, he holds an M.S. in Management from the University of Maryland University College and an M.A. in National Security and Strategic Studies from the U.S. Naval War College. Over 26 years of active duty, he qualified as a Submarine Warfare Officer, Naval Nuclear Engineer, and Information Warfare Officer, with five deployments on fast attack submarines, amphibious assault ships, and aircraft carriers. His shore assignments included the Office of Naval Intelligence, the CNO staff, Naval aide to the Secretary of the Navy, and the staff of the Director of National Intelligence. His awards include the White House Exceptional Meritorious Service Medal and the Legion of Merit.

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Additional Information

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MAP OF USNA



The USNA Mission

To develop Midshipmen morally, mentally and physically and to imbue them with the highest ideals of duty, honor and loyalty in order to graduate leaders who are dedicated to a career of naval service and have potential for future development in mind and character to assume the highest responsibilities of command, citizenship and government.

United States Naval Academy

Annapolis, Maryland

Touring the Yard

Welcome! Great moments and heroes in American history are represented throughout the Yard in statues, paintings, ship models and artifacts. The Naval Academy is accessible through the Gate 1 pedestrian entrances on Randall Street and Prince George Street. Visitors 18 and older must show a photo ID. Once on the yard, please proceed to the right to enter the Quarterdeck upon exiting security, continue along to the Visitor Center and Gift Shop!

1 *Armel-Leftwich Visitor Center & Gift Shop*
Visitors to the Naval Academy are welcomed as they enter the Halsey Field House on the way to the Armel-Leftwich Visitor Center. The exhibit includes current-day photos and videos of academy life; a USNA Featured Graduates screen; interactive videos; and an Alumni Association directory. The visitor center houses an information desk, free film, Naval Academy Guide Service, additional exhibits and the official Naval Academy Gift Shop.

2 *Admissions*
Located on the second deck of the Visitor Center. The Office of Admissions is open to the public and candidates interested in applying to the Naval Academy. Admissions briefings are held Monday through Saturday at 10 a.m. and 2 p.m. except for federal holidays.

3 *Ricketts Hall, NAAA Ticket Office*
Tickets for Navy athletics are sold here. The building also houses Naval Academy Athletic Association (NAAA) offices, a varsity athletic training complex, and football locker room.

4 *Lejeune Physical Education Center*
The Athletic Hall of Fame, an Olympic-size pool and a wrestling arena are located here.

5 *The Commodore Uriah P. Levy Center and Jewish Chapel*
The Levy Center supports the moral development of midshipmen with a beautiful chapel in the East Wing and a character learning center in the West Wing. It also provides a fellowship hall and place of study and reflection for midshipmen of all faiths.

6 *Dahlgren Hall*
The Drydock Restaurant is open to the public and a great place to see ship and aircraft memorabilia. Midshipmen social activities are often held here. Hanging above the second deck is a model of a Wright B-1 Flyer.

7 *T-Court*
The Indian Chief Tamanend stands watch over the site of noon meal formations for the Brigade of Midshipmen, normally held at 12:05 pm weekdays during the academic year, schedule and weather permitting.

8 *Bancroft Hall*
Bancroft Hall is the largest dormitory in the U.S. The rotunda and a sample midshipman room are open to the public, as well as Memorial Hall and a copy of the famous "Dont Give Up The Ship" flag.

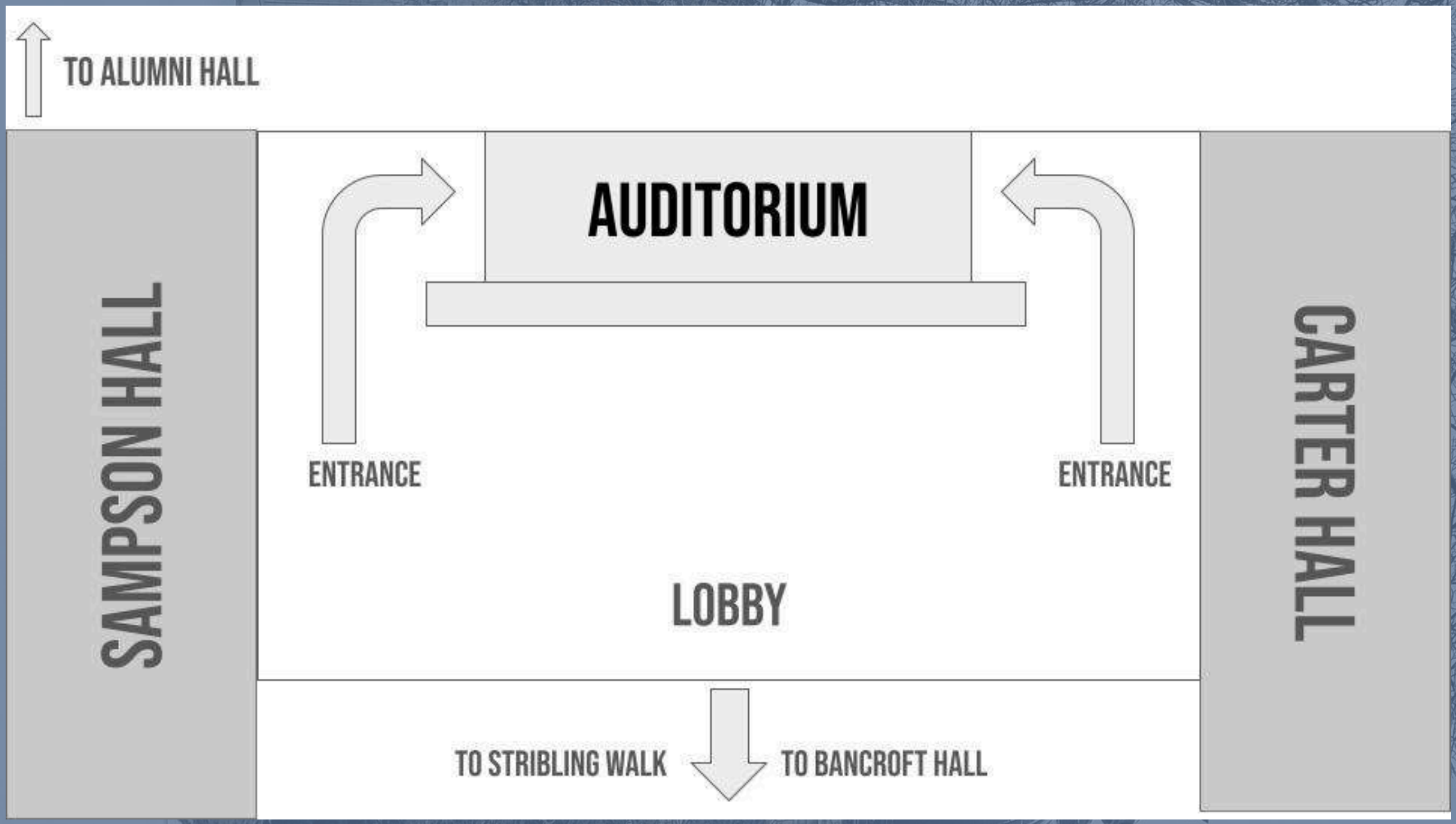
9 *Main Chapel*
Located on a high point in the Yard, with a sweeping view of the Severn River, the chapel was dedicated in 1908 and conducts Catholic and Protestant services which are open to the public. Beautiful stained glass windows were designed by Tiffany and Gorham Studios.

Crypt of John Paul Jones
One of the greatest Revolutionary War naval heroes, Jones is enshrined beneath the chapel. His remains, brought to America in 1905 after 113 years of obscurity in a Parisian cemetery, were found by General Horace Porter, U.S. Ambassador to France.

10 *U.S. Naval Academy Museum, Preble Hall*
The museum contains historic treasures, including paintings and artifacts. The exhibit "Leadership and Service: The History of the U.S. Navy and USNA" is located on the first floor; the Rogers Collection of antique ship models is on the second floor. The museum store features nautical books, prints, models and gifts.

11 *1845 Coffee Shop*
Located in one of the oldest buildings on the Naval Academy Yard, the historic Gate 3 Gatehouse, 1845 Coffee proudly serves Ceremony Coffee Roasters Coffee. Stop by for a specialty espresso, cold nitro brew, Kombucha or various waters and juices. 1845 Coffee also features fresh baked goods and various Naval Academy merchandise. There are additional locations inside the Midstore and Hopper Hall for midshipmen and approved visitors.

MAP OF MAHAN HALL



STAFF

OFFICER REPRESENTATIVES

COL MARIA PALLOTTA, USMCR
CAPT MIKE NORTON, USN
LCDR JOE FONDALE, USN
LT QUINN BARBER, USN

EDUCATIONAL TECHNOLOGY

MS. EMMY LEY

CHAIR

MIDN 1/C MICHAEL KUHNER

VICE CHAIR

MIDN 1/C BRENNAN MCELFRESH

CHIEF OF STAFF

MIDN 1/C NOAH LAMBERT

STAFF

OPERATIONS

MIDN 1/C DANNY KELLY
MIDN 2/C KAILA ESTRELLA
MIDN 2/C JAYDEN CHIN

LOGISTICS

MIDN 1/C SAMUEL COLLINGWOOD
MIDN 2/C PHILLIP VU
MIDN 2/C TREVOR COLLINS

BANCROFT LIAISON

MIDN 1/C NATALIE JACK
MIDN 2/C ALEX JEONG
MIDN 2/C CHANDLER TUMANENG

FINANCE

MIDN 1/C JARED CRUZ
MIDN 2/C HARRISON KENNEDY
MIDN 2/C TIM VU

TECH

MIDN 1/C AHAN BHATTACHARYYA
MIDN 2/C DANIEL SCARMACK

STAFF

CURRICULUM

MIDN 1/C ADDISON COBURN
MIDN 1/C CLARAJANE WILLIAMS
MIDN 2/C ALYSSA PANGALLO
MIDN 2/C ALEX OSKINS

DELEGATES

MIDN 1/C DAVID ZAZUETA
MIDN 1/C GEORGIE PANDOLFO
MIDN 2/C MASON EPPERSON
MIDN 2/C CONNER WIEDERRICH

SPEAKERS

MIDN 1/C KAMI PASSMAN
MIDN 1/C LOGAN SPRINGER
MIDN 1/C DANIELA ROCCO
MIDN 2/C GRACE RACHAL
MIDN 2/C BELLA VAZQUEZ
MIDN 2/C JOSH ENGLER

PUBLIC AFFAIRS

MIDN 1/C MARY DWYER
MIDN 2/C SARAH MCNELLY
MIDN 2/C GRACE COUGHLIN

DONORS

THANK YOU!

CLASS OF 1938

LINDA AND MITCH HART

SENATOR MARGARET CHASE SMITH





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Leadership 'it' factors

Thank You!

MADE WITH PRIDE BY THE 2027 NAVAL ACADEMY LEADERSHIP CONFERENCE STAFF

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